



Chair Jeffrey Means
Vice Chair Travis White
Member Lynn Hayes
Member Ryan Reidway
Member Dietra H. Sherman

City Manager Rodolfo Valladares

The Education Task Force will conduct a
Regular Education Task Force Meeting
At 5:00 PM

to address the item(s) below.

Meeting Date: August 3, 2026

Meeting Location: James A. Lewis City Commission Chambers
15100 NW 142 Terrace
Alachua, FL 32615

Education Task Force Meeting

Notice given pursuant to Section 286.0105, Florida Statutes. In order to appeal any decision made at this meeting, you will need a verbatim record of the proceedings. It will be your responsibility to ensure such a record is made.

In accordance with Section 286.26, Florida Statutes, persons with disabilities needing special accommodations to participate in this meeting should contact the Chair, through the City Clerk's office, no later than 5:00 P.M. on the day prior to the meeting.

CALL TO ORDER

APPROVAL OF THE AGENDA

I. OLD BUSINESS

II. NEW BUSINESS

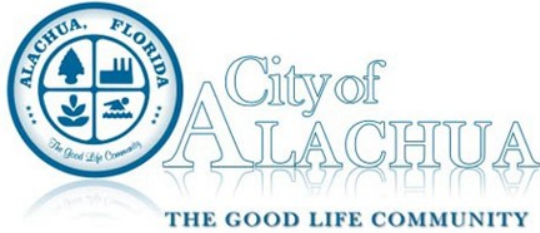
A) APPROVE MEETING MINUTES, 6/1/2026

B) ETF 2026 STRATEGIC PLAN

III. BOARD COMMENTS/DISCUSSION

IV. CITIZENS COMMENTS

ADJOURN



Board Agenda Item

MEETING DATE: August 3, 2026

SUBJECT: Approve Meeting Minutes, 6/1/2026

PREPARED BY: David Wisener

RECOMMENDED ACTION:

Approve the 6/1/2026 meeting minutes.

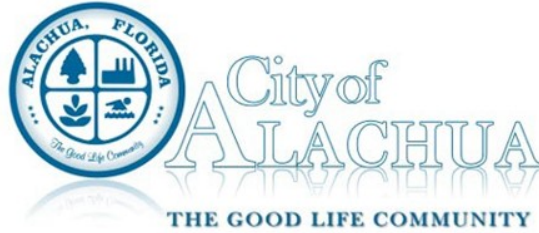
Summary

FINANCIAL IMPACT

ADDITIONAL FINANCIAL INFORMATION

ATTACHMENTS

1. 26.06.01.M.ETF



Regular Education Task Force Meeting Minutes
June 1, 2026 at 5:00 PM

Chair Jeffrey Means
Vice Chair Travis White
Member Lynn Hayes
Member Ryan Reidway
Member Dietra H. Sherman

City Manager Rodolfo Valladares

Meeting Location: James A. Lewis City Commission Chambers
15100 NW 142 Terrace
Alachua, FL 32615

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CALL TO ORDER

Jeffrey Means, Chair, called the meeting to order at 5:02 p.m.

Ryan Reidway, Member - Absent

APPROVAL OF THE AGENDA

Vice Chair Travis White moved to approve the agenda; seconded by Member Lynn Hayes.

Passed by unanimous consent.

I. OLD BUSINESS

II. NEW BUSINESS

A) APPROVE MEETING MINUTES, 4/13/2026

Vice Chair White moved to approve the April 13, 2026 minutes; seconded by Member Dietra Sherman.

Passed by unanimous consent.

B) ESTABLISHMENT OF STRATEGIC PLAN DISCUSSION

David Wisener, Economic Development Manager, Establishment of Strategic Plan Discussion - filed.

Vice Chair White moved to continue the existing strategic initiatives from the Education Task Force 2025 Strategic Plan in the Education Task Force 2026 Strategic Plan with modified wording; seconded by Member Sherman.

Passed by unanimous consent.

III. BOARD COMMENTS/DISCUSSION

IV. CITIZENS COMMENTS

Umesh Sharma
Jennifer Ringersen
Jim Curington

ADJOURN

Vice Chair White moved to adjourn; seconded by Member Sherman.

Passed by unanimous consent.

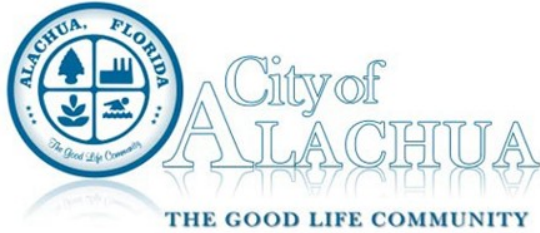
The meeting adjourned at 5:57 p.m.

ATTEST:

**CITY COMMISSION OF THE CITY OF
ALACHUA, FLORIDA:**

Presiding Officer

Staff Liaison



Board Agenda Item

MEETING DATE: August 3, 2026

SUBJECT: ETF 2026 Strategic Plan

PREPARED BY: David Wisener

RECOMMENDED ACTION:

Adopt the Strategic Plan.

Summary

This Strategic Plan is the third for the Education Task Force and represents six initiatives that were modified at the June 1, 2026 regular meeting.

The initiatives are as follows in order of priority:

1. Promote and advocate for home visitation programs for families of children aged 0 to 5.
2. Coordinate with the Children's Home Society and SBAC to establish a Community Partnership School or Social Navigator Program at one or more local schools.
3. Coordinate with the Special Olympics to help some or all of our community schools become Unified Champion Schools.
4. Coordinate with local businesses to create opportunities to recognize children's achievements and successes.
5. Create an advertising / information sharing strategy to better promote available resources to parents, teachers, and students.
6. Identify sustainable funding sources from the private sector for creating a scholarship program for families of children aged 0 to 5 enrolled in daycare for temporary use in case of financial emergency need for daycare tuition.

FINANCIAL IMPACT

ADDITIONAL FINANCIAL INFORMATION

ATTACHMENTS

1. ETF Strategic Plan 2026 Book

City of Alachua

The Good Life Community



EDUCATION TASK FORCE STRATEGIC PLAN 2026

Pending Adoption

15100 NW 142nd Terrace
Alachua, FL 32615
(386) 418-6100
www.cityofalachua.com

MEMBERSHIP AND ADMINISTRATION

MEMBERSHIP

Jeffrey Means, Chair
Travis White, Vice Chair
Dietra Sherman, Member

ADMINISTRATION

Rodolfo Valladares, City Manager
Kenyata Curtis, Staff Liaison

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EXECUTIVE SUMMARY

The Alachua City Commission determined the development of a strategy to improve the performance of schools within the City to be one of the highest-priority strategic initiatives within the 2023 Strategic Plan. Consequently, City Staff conducted research on peer cities across the United States that have become involved in improving education and found several that empowered special task forces to make recommendations to city governments on how best to proceed.

In response, the City of Alachua Education Task Force was created effective July 24, 2023 comprising of five (5) voting members and two (2) non-voting liaisons, one a member of the City Commission and one a member of City Staff, as appointed by the City Commission. The purpose of the Education Task Force is to recommend to the City Commission policies, procedures and suggestions for improving the quality of childhood education in the City, to include cooperation with all public, private and charter schools, and early childhood centers that offer preschool, daycare, or Head Start.

At the December 18, 2023 regular meeting of the Education Task Force, it was determined to hold a workshop to establish a Strategic Plan to guide the Task Force's efforts. A subsequent, publicly-announced workshop was held on January 29, 2024 in which the Task Force and public in attendance selected six strategic initiatives that comprised the initial 2024 Education Task Force Strategic Plan.

The six selected initiatives presented in this Strategic Plan in order of priority (1 being the highest) were selected and ranked during the April 14, 2025 regular meeting. Staff weighted each selection with a numeric score then added the points together to come up with a total score to determine the priority of the initiatives. At the June 1, 2026 regular meeting, the Task Force voted to modify the six initiatives from the 2025 Strategic Plan and continue work on them for the 2026 Strategic Plan.

IMPLEMENTATION OF STRATEGIC PLAN

The Staff Liaison further defined each Strategic Initiative as follows:

- State desired outcome;
- Provide summary background;
- Develop an action plan to accomplish the initiative;
- Assign a champion from the Education Task Force;
- Provide the estimated completion date for each action item; and
- Create Critical Success Metrics to support progress report.

The Staff Liaison will present the Strategic Plan at an Education Task Force meeting and request review and adoption annually by a majority vote of the Education Task Force.

It is envisioned that the Education Task Force Strategic Plan will be a living document, subject to adjustments and revisions as deemed necessary by the Task Force and the Staff Liaison. The Task Force, by a majority vote, shall be able to add or remove initiatives in the Plan during the annual adoption process or more often if deemed necessary. The Staff Liaison shall have the authority to revise the activities necessary to carry out the initiatives as these may change from time to time and are administrative in nature. Such changes by the Staff Liaison shall be incorporated in the subsequent annual adoption process.

The Staff Liaison will monitor progress and provide regular updates of the Strategic Initiatives. These updates will be in the form of a progress report and will be produced biannually unless set otherwise by a majority vote of the Education Task Force. In addition, the Staff Liaison reserves the right to bring up specific Strategic Initiatives to the Task Force if discussion is warranted.

Particular attention will be afforded to the metrics defined to support initiative progress. Some will be easily quantifiable. Other initiatives do not lend themselves to be easily measured, and the Staff will provide specific events and milestones that can be presented to the Education Task Force.

The ultimate goal of a Strategic Plan is to develop and implement specific action plans so that the community's growing needs and future vision are met in an efficient and equitable way.

STRATEGIC INITIATIVE 1

Promote and advocate for home visitation programs for families of children aged 0 to 5

Desired Outcome: Increase parent awareness of home visitation programs offered through the School Board of Alachua County (SBAC) and Healthy Start of North Central Florida Coalition.

Completion Date: Ongoing

Background: City Staff met with Dr. Herman Knopf, senior research scientist for the University of Florida Anita Zucker Center for Excellence in Early Childhood Studies, on September 12, 2023. Dr. Knopf stated his opinion that home visitation programs such as Home Instruction for Parents of Preschool Youngsters (HIPPY) offered by SBAC and Parents as Teachers offered by Healthy Start of North Central Florida Coalition are quite effective in improving children's learning development. As part of last year's Strategic Plan, Staff met with HIPPY and learned that, at that time, the program covered 60 families within the County, none of which were within the City – to expand to the City, another full-time home visitor would be needed, with a salary of approximately \$37,000. Staff also met with Parents as Teachers, and it began tracking data for home visiting enrollment within the City and also partnered with NewboRN to introduce Parents as Teachers programs to families they serve in the City.

Action Plan for 2026:

Action Steps		Estimated Completion Date
1.	Coordinate with City Public Information Officer to promote home visitation programs through City social media.	August 2026
2.	Attempt to coordinate funding for a HIPPY staff member for Alachua via the Alachua County Children's Trust and non-profit partnerships such as the Chamber of Commerce as well as potential corporate sponsors.	January 2027
3.	Contact Alachua Count Children's Trust, Partnership for Strong Families, and Parents as Teachers to inquire about coordinating a community event.	April 2027
4.	Schedule a community event.	August 2027

Critical Success Measures:

- Increase enrollment of City of Alachua-based families in home visitation programs.

STRATEGIC INITIATIVE 2

Coordinate with the Children’s Home Society and SBAC to establish a Community Partnership School or Social Navigator Program at one or more local schools

Desired Outcome: Either Mebane Middle School becomes a Children’s Home Society (CHS) Community Partnership School or a Social Navigator Program is established at Mebane and Irby Elementary School.

Completion Date: 2028 School Year

Background: In 2023, new Mebane Middle School Principle Michael Gamble introduced City Staff to the CHS Community Partnership School Program, something he was involved with during his time as principle at Howard Bishop Middle School in Gainesville. The program connects a local school with resources to help underprivileged students, and starting a program is a prolonged process requiring regular funding and extensive coordination. Staff met with CHS representatives in 2024 to discuss the possibility of establishing either Mebane or Alachua Elementary as a Community Partnership School, and there was mutual interest expressed in the possibility. As of 2025, SBAC did not prioritize Alachua schools for a Community Partnership School, so focus shifted to establishing a Social Navigator Program.

Action Plan for 2026:

Action Steps		Estimated Completion Date
1.	Attempt to coordinate funding for a Social Navigator Program for Alachua via CHS, the Alachua County Children’s Trust, and non-profit partnerships such as the Chamber of Commerce as well as potential corporate sponsors.	January 2027
2.	Determine what next action steps would be needed to establish a Social Navigator Program by the 2028 School Year.	February 2027
3.	Follow the ensuing action steps.	Ongoing

Critical Success Measures:

- Mebane Middle becomes a Children’s Home Society (CHS) Community Partnership School, or a Social Navigator Program is established for Alachua schools.

STRATEGIC INITIATIVE 3

Coordinate with the Special Olympics to help some or all of our community schools become Unified Champion Schools

Desired Outcome: One or more community schools becomes a Unified Champion School.

Completion Date: 2028 School Year

Background: The Special Olympics Florida has a prior relationship with the City, having hosted its games at Legacy Park and made special presentations at previous City Commission meetings. During one such presentation, the Unified Champion Schools Program was explained, which is a program that “promotes social inclusion by bringing together young people with and without ID [intellectual disabilities] on sports teams...through inclusive student clubs, together in school or community-wide initiatives, and by fostering youth leadership” (Special Olympics Florida website).

Action Plan for 2026:

Action Steps		Estimated Completion Date
1.	Reconnect with Special Olympics representatives and determine what steps local schools would need to begin to take.	August 2026
2.	Coordinate introductions between Special Olympics and local schools.	October 2026
3.	Assist and guide local schools as needed toward becoming Unified Champion Schools.	November 2026

Critical Success Measures:

- At least one local school becomes a Unified Champion School.

STRATEGIC INITIATIVE 4

Coordinate with local businesses to create opportunities to recognize children's achievements and successes

Desired Outcome: Activate some local businesses to create programs that recognize children's achievements and successes in school.

Completion Date: January 2027

Background: Several members of the Education Task Force recalled either when they were children or while they were raising their children that some local businesses had programs in place that would provide children with rewards for academic achievements (such as Pizza Hut's recognition of student achievements during the Million Minutes of Reading campaign). This is a small but nice way to reward and encourage children to work toward academic goals, and it also has the benefit of bringing additional business to local businesses through participating children and their families.

Action Plan for 2026:

Action Steps		Estimated Completion Date
1.	Create a list of local businesses to contact and encourage participation.	September 2026
2.	Contact local businesses and coordinate a timeline for responses from interested businesses.	November 2026
3.	Facilitate local businesses in activating their programs.	January 2027 and ongoing

Critical Success Measures:

- At least five local businesses create some form of a program that recognizes children's achievements and successes.

STRATEGIC INITIATIVE 5

Create an advertising / information sharing strategy to better promote available resources to parents, teachers, and students

Desired Outcome: Advertising and information sharing of available resources for parents, teachers, and students increases.

Completion Date: Ongoing

Background: The Education Task Force has recognized that there are several wonderful organizations and resources that are available to assist parents, teachers, and students, but one of the main issues is that people are not aware that these resources exist. As part of the 2024 Strategic Plan, Staff created a centralized website that highlighted a variety of these resources in an effort to make this information easier for people to find. Yet, additional communication efforts are needed, even to better promote the existence of this centralized website.

Action Plan for 2026:

Action Steps		Estimated Completion Date
1.	Brainstorm ideas for how to better advertise or otherwise share information with the community.	October 2026
2.	Select at least three methods to participate in to improve communication.	December 2026
3.	Activate the three selected methods.	March 2027

Critical Success Measures:

- At least three new or expanded means of communication are undertaken.

STRATEGIC INITIATIVE 6

Identify sustainable funding sources from the private sector for creating a scholarship program for families of children aged 0 to 5 enrolled in daycare for temporary use in case of financial emergency need for daycare tuition.

Desired Outcome: Funding sources are identified that would adequately cover expenses for an emergency fund for families of children aged 0 to 5 enrolled in daycare needing temporary assistance to keep children enrolled.

Completion Date: August 2027

Background: As part of City Staff's research of peer communities prior to the establishment of the Education Task Force, a particular instance was discovered in which a city (West Sacramento, California – population 48,000) was able to successfully find ways to fund universal preschool for all children aged 0 to 5 within its limits. Because of the importance linked to this age group as being heavily influential and determinative of later academic success, it was noted at the time that an ideal scenario would be facilitating a similar program within the City of Alachua. After further research determined primary funding for this program was provided by the State of California in ways not matched by the State of Florida, it was determined to narrow the scope of this initiative to providing funds in case of emergency for families in temporary financial need of daycare tuition.

Action Plan for 2026:

Action Steps		Estimated Completion Date
1.	Determine the parameters of a program – what constitutes “financial need;” how to establish a fund such as this.	December 2026
2.	Coordinate with the City Financial Department to best create a fund, whether it should be maintained by the City or a non-profit entity.	February 2027
3.	Successfully line up private donors and, if necessary, a non-profit entity to manage the fund.	April 2027
4.	Launch the fund and advertise it through local daycares.	July 2027

Critical Success Measures:

- Find sufficient funding sources to provide an emergency fund.